

# Enphase Energy, Inc. Investor Presentation

March 2018

# Safe Harbor

#### **Use of forward-looking statements**

- This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended, including statements related to Enphase Energy's: market assumptions; path and strategies for achieving its target operating model; new product features, functionalities and expected launch dates; the future of solar; grid-independent "Solar 2.0" technology, including Enphase Ensemble™; Enphase's 30-20-10 target operating model; and other measures and market trends.
- These forward-looking statements are based on Enphase's current expectations and are inherently subject to risks and uncertainties. They should not be considered guarantees of future results, which could differ materially from the results set forth in, contemplated by, or underlying this presentation.
- Factors that could cause actual results to differ materially from the Company's expectations are described in the reports filed by the Company with the Securities and Exchange Commission pursuant to the Securities Exchange Act of 1934 and we encourage you to review our filings carefully, especially the sections entitled "Risk Factors" detailed in the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2017.
- Enphase Energy undertakes no duty or obligation to update any forward-looking statements contained in this presentation as a result of new information, future events or changes in its expectations.



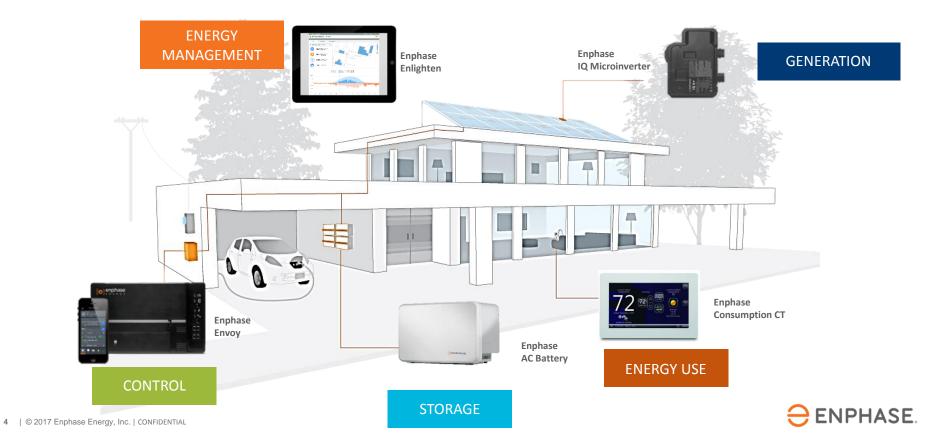
# **Enphase Global Footprint**

Enphase in approximately 739,000 systems in 110+ countries



3 © 2018 Enphase Energy, Inc. | CONFIDENTIAL Market Position

## The Enphase Home: Complete Energy Solution

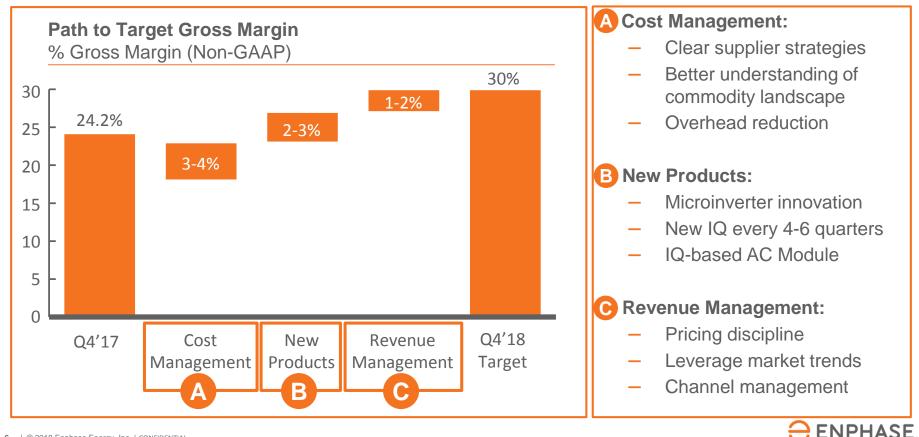


# Enphase Target Operating Model: 30-20-10

#### **Target Model**

Revenue	Profitable Growth	<ul> <li>Increase market share with IQ, ACM, ACB</li> <li>World class quality and reliability</li> <li>Enter new geographies with IQ7</li> </ul>
Gross Margin	30%	<ul> <li>Better cost management – cost reduction initiatives</li> <li>Continued innovation – IQ7, IQ8</li> <li>Improved revenue management</li> </ul>
OPEX	20%	<ul> <li>Focus on key products</li> <li>Release a single worldwide SKU: IQ7</li> <li>Continue increasing corporate efficiency</li> <li>Disciplined lean approach</li> </ul>
Operating Income	10%	<ul> <li>Achieve sustained profitability</li> </ul>

# 3 Key Levers to Achieve 30% Gross Margin



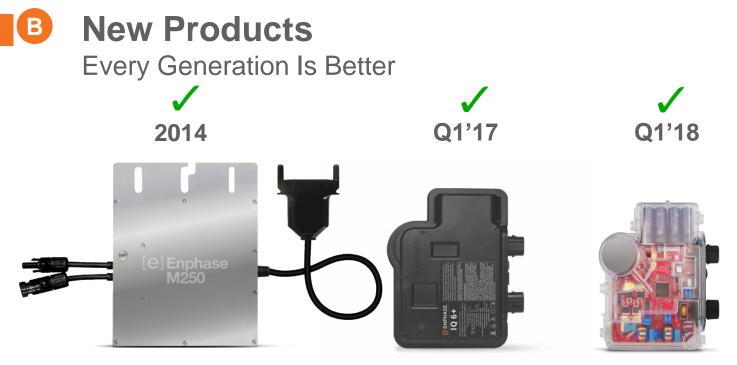
# **A** Cost Management

Transformation Via Procurement Excellence and Overhead Management

2016	2017	Preliminary Results
<ul> <li>Single supplier</li> </ul>	<ul> <li>Multiple sourcing strategy</li> </ul>	<ul> <li>Achieved 30% reduction in some key electrical component</li> </ul>
<ul> <li>Unstructured supplier</li></ul>	<ul> <li>Clear supplier strategies and</li></ul>	<ul> <li>Achieved 30% lower</li></ul>
selection	research of new suppliers	mechanical component pricing
<ul> <li>Limited fact-based rigor</li></ul>	<ul> <li>Collect and understand key</li></ul>	<ul> <li>Reduced warehouse operating</li></ul>
in procurement decisions	market, technology information	budget by 50%
<ul> <li>Excessive overhead</li></ul>	<ul> <li>Optimizing all aspects -</li></ul>	<ul> <li>Reduced return logistics by</li></ul>
costs	freight, service, stocking	25%



S



M250

4<sup>th</sup> Generation Product Integrated Grounding Rapid Shut Down IQ6/6+ Advanced Grid Functions 2-Wire AC Cabling AC Module Support IQ7 Single Worldwide SKU Lower Component Count

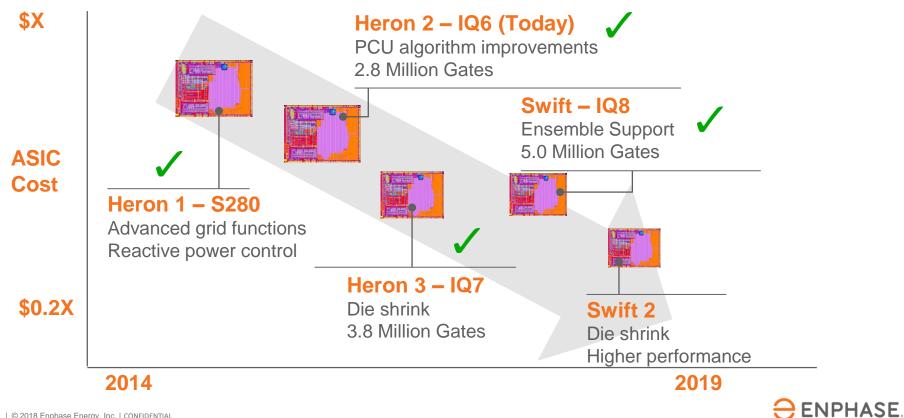


iPhone 7+



#### **New Products** B

ASIC Roadmap Delivers More Integration, Leveraging Moore's Law





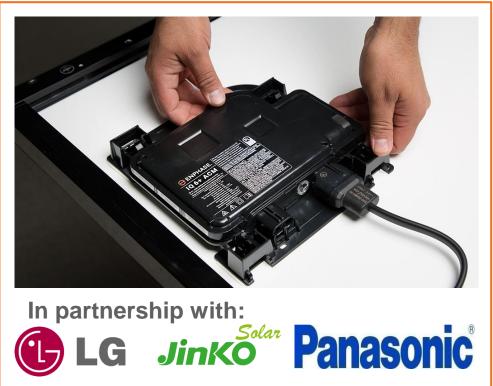
### Cost Reduction While Adding Functionality and Value

	M250	IQ6 – Q1'17	IQ7 – Q1'18	IQ8 – 2019
Part count	396	364	338	< 250
ASIC gates (millions)	1.8	2.8	3.8	5
Max DC Power (W)	350	400	420	440
Weight (kg)	1.66	1.38	1.15	1.0
Key Feature	Rapid Shut Down	Advanced Grid Functions	Single Worldwide SKU	Ensemble
Key Feature			J	Ensemble



# B New Products

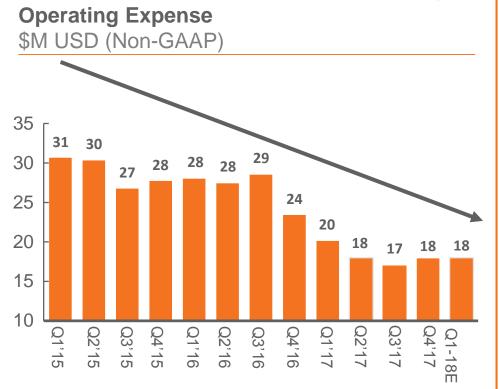
### The IQ AC Module Enhances Our Value Proposition



- Provides significant value for installers and homeowners:
  - Easy Installation
     Pre-assembled inverter and module saves time for installers
  - Streamlined Logistics
     Less components means less space and less trips for installers
  - Higher Production
     Attaching IQ6/IQ7 to high power
     modules means more production for
     the same number of modules
    - Higher Reliability Pre-tested microinverter and module operation in assembly



## OPEX Management: We have cut expenses by 38%\*



- Single worldwide SKU on IQ7 will help in R&D spend
- Outsourcing of non-core functions
- Continuous review and optimization of R&D portfolio



## **Financial Results**

P&L - Non GAAP (\$ in MUSD)	Q1'16 Actual	Q2'16 Actual	Q3'16 Actual	Q4'16 Actual	FY16 Actual	Q1'17 Actual	Q2'17 Actual	Q3'17 Actual	Q4'17 Actual	FY17 Actual	Q1'18 MID
Revenues	\$ 64.1	\$ 79.2	\$ 88.7	\$ 90.6	\$ 322.6	\$ 54.8	\$ 74.7	\$ 77.0	\$ 79.7	\$ 286.2	\$ 67.5
Gross Margin %	18.8%	18.2%	18.2%	18.2%	18.4%	13.3%	18.4%	21.8%	24.2%	20.0%	23.5%
Operating expenses	(28.1)	(27.5)	(28.6)	(23.5)	(107.6)	(20.2)	(17.8)	(16.9)	(18.0)	(72.8)	(18.0)
Operating income	(16.0)	(13.0)	(12.4)	(6.9)	(48.4)	(12.9)	(4.0)	(0.1)	1.3	(15.7)	(2.1)
Net Cash Flow	(15.4)	(4.8)	15.9	(6.3)	(10.7)	12.2	1.0	(2.1)	0.3	11.4	na
Free Cash Flow	(18.6)	2.4	(22.7)	(5.9)	(44.7)	(28.0)	0.1	(2.3)	(2.4)	(32.6)	na



### **Commitment: Sustained Profitability & Positive Cash Flow**

#### We are at an Inflection Point





## **The Future of Solar**

# IQ8 Powered by Ensemble™ technology





# Enphase is Transforming Solar 1.0 into Solar 2.0

#### Solar 1.0 – Grid tied or off-grid

#### **Grid tied**

- Requires constant grid connection
- Provides bill optimization for homeowners

### Off-grid

 Works in the absence of a grid connection

OR

 Provides power in offgrid locations





#### Solar 2.0 – Grid independent

#### **Distributed**

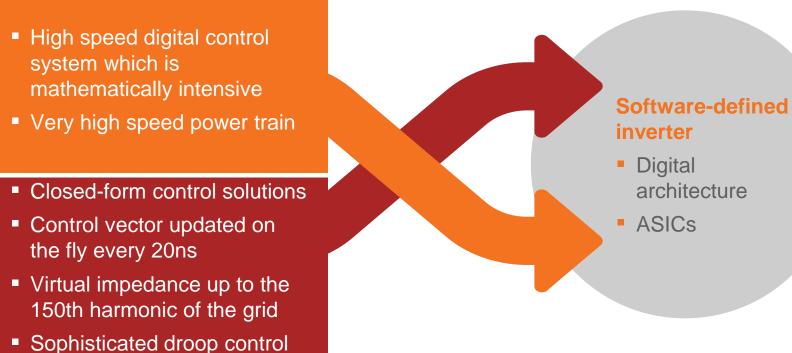
- Simple and reliable
- Modular and scalable

 Seamless transition between grid tied and off-grid



# We Cracked the Code for Solar 2.0 with Ensemble<sup>™</sup>

Ensemble<sup>™</sup> provides a true power plant in a microinverter

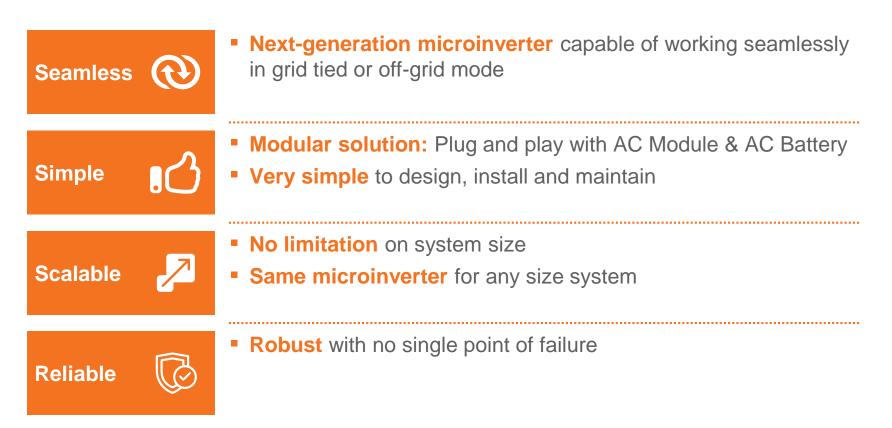




Requirements

Parameters

# **IQ8 Provides the Best of All Worlds**





# **Business Impact of IQ8**

[1] Increases TAM by developing new markets

[2] Expands Enphase into energy access and microgrid markets

[3] Increases Enphase market share and improves gross margin

[4] Forecasting IQ8 shipments in 2019



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**ENPHASE**